

# Agile Project Governance Service

Get going with hybrid (Agile + Waterfall) project management.

Many companies have adopted Agile (in its various forms) as their preferred method for software or application development, and have implemented an Agile project management tool. Yet most other projects, even if they include an Agile development activity stream, are run using a Waterfall approach.

This fragmentation creates a governance problem since Agile and non-Agile projects are managed using two different toolsets, resulting in the PMO having limited or no visibility into the Agile streams within the larger context of the whole project.

Micro Focus® Agile Project Governance Service from Micro Focus Professional Services addresses this gap by integrating Micro Focus Project and Portfolio Management (PPM) with your existing Agile project management solution.

## Overview

Companies with mature PMOs face a fundamental problem: How do you allow developers within a project to use Agile methods and remain autonomous and nimble without encumbering them with the governance layer needed to effectively manage the project? Agile teams use their own tools to manage planning and execution, and while this suffices for the team, it does not provide the PMO with the necessary information. How does a project manager translate story points to duration?

User stories to tasks? Burndown rates to financial impact?

The solution is Hybrid Project Management: managing both Agile and non-Agile projects in the same tool. This relies on the capability to percolate the necessary data a PMO needs, from the Agile project management tool to PPM, without imposing a burden on the Agile team. Once done, the data needs to be presented in a manner that is consistent with the PMO management terminology and methodology you use, so that project managers can integrate the management of the Agile streams into the overall project.

PPM provides connectors, which enable this data integration, to popular Agile project management tools (such as Jira, Rally, and others), as well as an SDK to build such connectors where none exist.

## Abilities

This service implements, using these connectors, a data integration between your Agile project management tool and PPM, and coaches your project managers in how to use the data to manage hybrid projects. Throughout the implementation, we work with you side-by-side and coach your team, sharing our recommended practices to advance your team's self-sufficiency in using, configuring, and maintaining your solution.

## Analysis

Our consultants work with your Agile scrum masters to understand how you are using your Agile project management tool, so it can be mapped onto how you are using PPM.

## Deployment

We install, configure, and, if needed, customize the PPM connector. If no connector exists for your Agile project management tool, we build it using the PPM SDK. We also enable the various PPM portlets and dashboard in readiness for the expected incoming data. Data Integration Once the connector is active, we map—in PPM—your target projects to their Agile counterparts, which triggers the data flow. Incoming data—epics, user stories, defects, and features—together with associated attributes (such as status and cost), is mapped to your project work plan, so your project managers now have the entire project data at their fingertips.

## Customization

We customize the built-in portlets (such as Defects by Feature and Status, User Story List, Cost per Feature), should they require changes to meet your needs.

## Coaching and Adoption

Once all the data is flowing as it should, we work with your project managers and coach them in using the data and applying an Agile

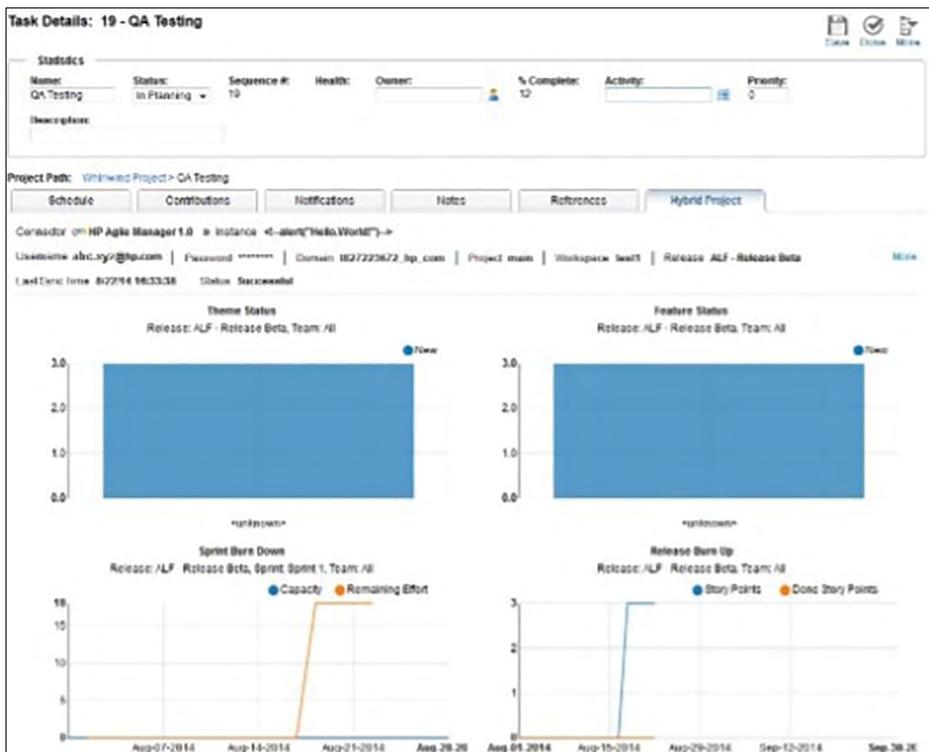


Figure 1. Agile Project Governance

lens so they can become effective in managing hybrid projects.

### Benefits

- Manage all projects with the same toolset
- Effectively govern hybrid projects without imposing on Agile teams, thereby enabling smart, data-driven decision making
- Leverage our recommended architecture, processes, and practices, with expert side-by-side coaching
- Gain better visibility into your portfolio and projects—of all types—including project health, costs, scope, and issues

### The Professional Services Difference

Micro Focus provides unmatched capabilities with a comprehensive set of consulting and implementation services and unique intellectual

property that help you drive innovation through streamlined and efficient software delivery:

- Proven Micro Focus software solution implementation expertise
- More than 20 years of experience helping large, complex, global organizations realize value from their Micro Focus software investments
- Rich intellectual property and unparalleled reach into product engineering
- Technology-agnostic implementation approach with no vendor lock-in, no rip-and-replace
- Education and support services to ensure adoption

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